



SYNERGY

AN INSTITUTE FOR CIVIL SERVICES EXAMINATION

UPSC (MAINS) EXAM 2018 PUBLIC ADMINISTRATION PAPER - II

Time Allowed: Three Hours

Maximum Marks: 250

Question Paper Specific Instructions

Please read each of the following instructions carefully before attempting questions: There are EIGHT questions divided in TWO SECTIONS and printed both in HINDI and in ENGLISH.

Candidate has to attempt FIVE questions in all.

Questions no. 1 and 5 are compulsory and out of the remaining, any THREE are to be attempted choosing at least ONE from each section.

The number of marks carried by a question /part is indicated against it.

Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written, in a medium other than the authorized one.

Word limit in questions, wherever specified, should be adhered to.

Attempts of questions shall be counted in sequential order. Unless struck off, attempt of a question shall be counted even if attempted partly. Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.

SECTION A

Q.1 Attempt all of the following in about 150 words each : 10x5=50

- (a) "A government next-door is the government that matters most for the people." Discuss the statement with special reference to the values of local government. 10
- (b) "The philosophy of the Westminster model is at odds with the political culture of India." Critically analyse. 10
- (c) "The attached offices and subordinate offices are integral to the functioning of the Cabinet Secretariat." Discuss. 10
- (d) It is apprehended that lateral entry will lead to politicisation of bureaucracy. Do you agree? Justify. 10
- (e) "Contracting out tasks without effective accountability mechanisms can be counter-productive for effective service delivery." Comment. 10

- Q.2 (a) "The market-driven profitability concerns have shaken the foundation of the public sector undertakings." Do you agree? Give reasons. 20
- (b) It is argued that the NITI Aayog has broken the edifice of planning into fragments. Comment. 20
- (c) "Autonomy of civil society is crucial for responsive and effective administration." Examine the statement. 10

For Feedback, write to synergyias143@gmail.com

16-A/2, 1st Floor, Ajmal Khan Road, W.E.A. Karol Bagh, New Delhi- 05
☎ 011-25744391 } 8527697136 } 8595079231 | www.synergyraftar.com



- Q.3 (a) Critically examine the criteria adopted by the 15th Finance Commission for allocation of resources to States. What have been the major issues of contention since the 10th Finance Commission? 20
- (b) "In the coalition era with elusive majority of a single party in the State Legislature, the role of the Governor becomes even more challenging." Discuss. 20
- (c) "Development management advocates self-sustaining customer-friendly institutions at the district level." Comment. 10
- Q.4 (a) "Climate change issues pose new challenges for district administration to be proactive." Elaborate. 20
- (b) "Judicial overreach to a large extent is a consequence of ineffective executive." Examine. 10
- (c) "In the transition from the State-led economy to the market, economy, India should rely more on 'indicative planning'." Do you agree? Explain your position.

SECTION B

- Q.5 Attempt all of the following in about 150 words each: 10x5=50**
- (a) The 'enablers' and 'facilitators' are yet to replace the 'inspectors' and 'controllers' in the civil service in Indian Do you agree ? Justify 10
- (b) "Financial inclusion needs legal backing but it also requires increasing awareness for it to become a reality." Discuss. 10
- (c) "Gender budgeting requires rethinking beyond allocations to become a powerful tool of gender mainstreaming." Discuss. 10
- (d) "Social audit has lent a critical edge to the implementation of programmes such as MGNREGA." Comment. 10
- (e) "The AFSPA debate reveals that the Indian paramilitary forces are caught between the imperatives of national security and protection of human rights." Discuss. 10
- Q.6 (a) "Competency mapping is important for effective allocation of responsibilities to administrators." Do you think that a generalist administrator can handle all issues as effectively as a specialist? Discuss. 20
- (b) "The recommendations of various commissions on administrative reforms have not made a radical departure from The Paul Appleby Report." Do you agree? Give reasons. 20
- (c) "Performance management requires identification of indicators and measures to ensure that goals are achieved efficiently." Discuss. 10
- Q.7 (a) "Rural development programmes have failed to effectively address the problems of a small and marginal farmers." Analyse and give suggestions. 20
- (b) "In the Network Era the TRAI has the challenging task of protecting the Net Neutrality from digital aggression." Comment. 20
- (c) "Neighbourhood management provides an appropriate glocal strategy of dealing with social exclusion in the urban development scenario." Comment. 10



SYNERGY

AN INSTITUTE FOR CIVIL SERVICES EXAMINATION

- Q.8 (a) “Effective public grievance redressal requires administrative commitment. But process reengineering can help prevent some grievances.” Discuss. 20
- (b) “Institutional change is a necessary but not a sufficient condition for reducing criminalisation of politics.” Examine. 20
- (c) “The disempowerment and depoliticisation of urban local government has happened in multiple ways.” Comment. 10



For Feedback, write to synergyias143@gmail.com

16-A/2, 1st Floor, Ajmal Khan Road, W.E.A. Karol Bagh, New Delhi- 05
☎ 011-25744391 } 8527697136 } 8595079231 | www.synergyraftar.com